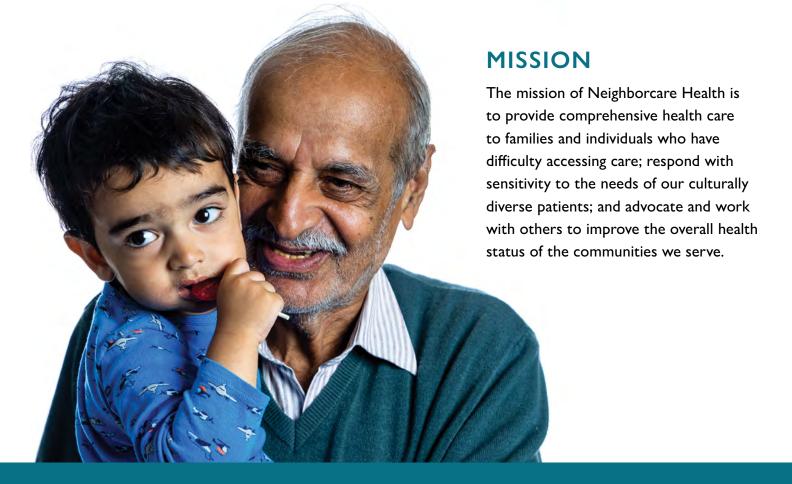


REPORT TO THE COMMUNITY FOR THE YEAR 2022



THANK YOU!

We want to take a moment to say thank you to our incredible community. It is because of your partnership and support of Neighborcare Health in 2022 that this invaluable work continues to be available to everyone in our community because as we all know, health care should be accessible to all. Thank you for caring about the health of our community.

BOARD OF DIRECTORS 2022–2023

Nwando Anyaoku, MD, MPH Ken Aso Jennifer Bell, Secretary Rose Feliciano, Treasurer J. Robert Greenlee Lucy Gunter, MSW Joyce Lammert, MD, Vice Chair Nancy Nipples Rick Rubin, at-large member Barbara Shickich, Chair Joyce Williams

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Doug Jackson, DMD, MS, PhD,
Quality Improvement
Dan Lessler, MD, MHA, Quality Improvement
Sarat Raman, MD, Quality Improvement

NEIGHBORCARE HEALTH FOUNDATION BOARD 2022–2023

Shahida Choudary
Nathan Johnson
Alexis Koutlas
Kellanni Kell
Jonathan Ko
Andrea Lacy
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Dayna Lurie Parramore
Suzanne Meller
Jennifer Nishio, Treasurer
Lori Oliver, Chair
Joshua Showers
Laura Kate Zaichkin

SENIOR LEADERSHIP

Rashad A. Collins
Chief Executive Officer
Janine Childs, MHA,
Chief Financial Officer
Michael Johnson,
Chief Operating Officer
Dr. Per Danielsson
Interim Chief Health Officer
Melvin Jones,
Interim Chief Human Resource Officer
Cora Weed, MSW,
Project Management Officer



Dear Friends of Neighborcare Health,

More than 55 years ago, Neighborcare Health was born in direct response to data that called out deep health disparities in Seattle. We continue to face health inequities today, and now more than ever, we must focus our energies on our ultimate goal: 100% access, zero health disparities.

Communities are asking for models of holistic care that consider the whole of their humanity and the contexts in which they live. As a community health center, we are called upon to work toward health justice. It remains central to our purpose.

Neighborcare Health is already making a phenomenal impact — and is still ripe with possibility.

We are one of the largest providers of primary medical, dental and behavioral health care services in the Seattle area serving low-income and uninsured families and individuals, seniors on fixed incomes, immigrants, and people experiencing homelessness. We have incredible and talented team members who care deeply about the communities we are in and the patients we serve. In partnership with our communities, we can do so much more together.

Over the past year, I have taken time to get to know our teams, who we are as an organization, what we are doing well, and where we have room to grow. I am excited by the opportunities available to us and the commitment of our staff to grow into those opportunities.

This has been a year of reflection, assessing what will be required of us to step into that growth. We slowed down to understand how we can do better at providing integrated, whole-person care. Moving forward, this means considering how our processes, practices, and skill sets can be elevated to meet the demands of health justice while also caring for staff across programs and service lines. With a renewed emphasis on aligning our resources to our mission, the year ahead looks bright. We will continue to lean into our strengths and take strides toward ensuring the communities we serve are healthy.

Our success is in large part because of all of you. Your partnership and support allow us to do what we do best: offer the care our communities need in ways that meet them where they are. We can't do this work without you. Thank you for supporting us on our journey as we continue working toward health justice together.

Sincerely,

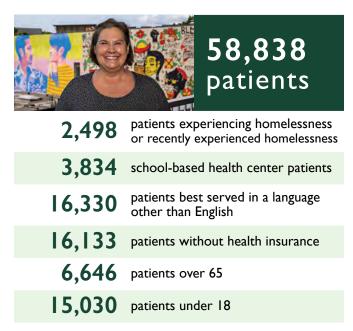
Rashad A. Collins
Chief Executive Officer



PATIENTS AND VISITS 2022

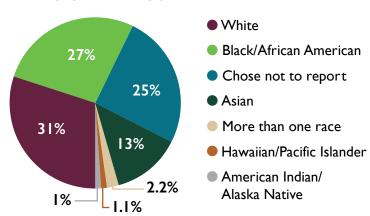
In 2022, nearly 60,000 patients accessed medical, dental and behavioral health care at Neighborcare Health clinics. While 26% of these appointments were virtual, increasing numbers of patients are returning to in-person visits. We are proud that Neighborcare Health continues to meet patients where they are.

With the continued support and partnership of our staff, community and funders, we are able to report:



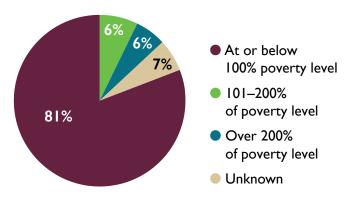


DEMOGRAPHICS



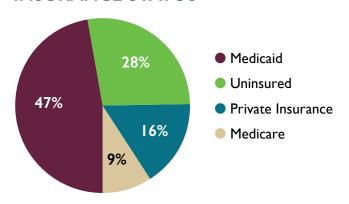
Of the above reported demographics, 17% across different groups identified as Hispanic/Latino.

FEDERAL POVERTY LEVEL



In 2022, the Federal Poverty Level for a family of four was \$27,750 a year.

INSURANCE STATUS



Sliding fee discount program available to patients based on household size and income.

AUDITED FINANCIALS 2022



OPERATING REVENUES

Total Operating Revenue	\$87,389,230	100%
In-kind	\$1,929,476	2%
Other	\$3,056,919	4%
Contributions & Events	\$1,677,790	2%
Grant Revenue	\$25,509,187	29%
Program Revenue	\$55,215,858	63%

OPERATING EXPENSES

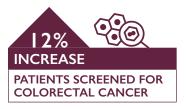
Expenses		
Total Operating	\$85,840,175	100%
Fundraising	\$339,713	0.4%
Administrative Overhead	\$22,060,080	25.6%
Program Services	\$63,440,382	74%

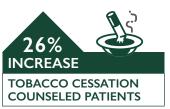
Non Operating Revenue \$5,607,382

Net Income \$7,156,437

Thanks to support from funders, donors, foundation board members, and many others, as well as relief from the federal government, we ended 2022 in a financially strong position.

KEY ACHIEVEMENTS 2022 vs 2021









^{*}Tripled from 2,209 in 2021 to 6,510 in 2022, showing that the community continues to turn to Neighborcare Health for their COVID-19 needs.





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STAY CONNECTED









Clinic sites

North Seattle

Neighborcare Health at 45th Street
Neighborcare Health at Ballard
Neighborcare Health at Lake City
Neighborcare Health at Lincoln High School
Neighborcare Health at Magnuson
Neighborcare Health at Meridian
Neighborcare Health at Robert Eagle Staff Middle School
Neighborcare Health at Roosevelt High School
Neighborcare Health at St. Vincent de Paul — Aurora

Neighborcare Health Youth Clinic at 45th Street 🖶 🏗

Central Seattle

Neighborcare Health at Bailey Gatzert Elementary

Neighborcare Health at Pike Place Market

Neighborcare Health Youth Clinic at New Horizons

Reighborcare Health Youth Clinic at Pike Place Market

South/Southwest Seattle

Neighborcare Health at Columbia City
Neighborcare Health at Dearborn Park Elementary
Neighborcare Health at Denny International Middle School
Neighborcare Health at Georgetown
Neighborcare Health at Georgetown
Neighborcare Health at High Point
Neighborcare Health at Highland Park Elementary
Neighborcare Health at Highland Park Elementary
Neighborcare Health at Madison Middle School
Neighborcare Health at Mercer Middle School
Neighborcare Health at Pacific Tower
Neighborcare Health at Rainier Beach
Neighborcare Health at Rising Star Elementary
Neighborcare Health at Roxhill Elementary
Neighborcare Health at West Seattle Elementary
Neighborcare Health at West Seattle High School

Outside Seattle

Neighborcare Health Dental at Providence St. Peter Hospital Neighborcare Health at Vashon Island High School

Services offered

= Medical

🦷 = Dental

= School-based Health Center

= Pharmacy

n = Homeless & Housing